

Dear Colleague,

"How would you get us back on track?"

That is the question I have received most since announcing my bid for Speaker.

To me the answer is simple: If we want to deliver better outcomes, we need to pursue a fresh approach. But the truth is Congress has not been working properly for a long time. Here are some facts:

- **38** –The number of continuing resolutions we have passed in the last 10 years.
- **8** The number of omnibus spending bills we have enacted in the past 10 years.
- **1977** The last and only time Congress passed a budget and enacted all its appropriations bills separately and on time.
- 1,208 The number of unauthorized programs at the beginning of FY 2023.
- **2** The number of years away we are from debt interest payments surpassing annual defense funding.
- **269,735** The number of illegal migrant encounters at the southern border last month, which is a record.
- 110,000 The record number of Americans killed by drug overdose in the last years.
- \$33,626,943,979,485 The always-increasing national debt.
- 17 percent Congress's approval rating as of September 2023.

I understand that we cannot fix each of these overnight, but we will never fix any of them if we stick with business as usual.

House Republicans need a Speaker who has demonstrated leadership and success in and out of Congress. My 35 years of experience as a business leader makes me uniquely qualified to lead a diverse Republican Conference and ensure we break the pattern of legislating in a perpetual state of crisis. As Chairman of the Republican Study Committee, I have prioritized educating our members on key legislative items, listening to member priorities, and developing policy solutions well in advance of Congressional deadlines.

We need a Speaker who will listen more than they talk. That's why over the past week, I have called, texted, or met in person with every single Member of the Republican Conference to hear about their priorities.

Our Conference is at a crossroads. We can choose business as usual, or we can choose a Speaker who didn't come to Washington to be something, but to do something.

Rep. Kevin Hern (R-OK)